



## Executive Forward Plan - 1 April 2025 to 31 May 2026

FOR THE PERIOD 1 APRIL 2025 TO 31 MAY 2026

Ref No. / Ward	Subject / Decision	Decision Maker and Decision Due Date	Council Strategy	Key / PFP	Likely Exemption	Background documents	Member / Officer Contact
<b>The Mayor</b>							
I021277 All Wards	Target Operating Model To inform Executive about the emerging Target Operating Model and the proposed transformation to the Council's future ways of working	Executive 13 Nov 2024			Public		1) The Mayor <i>Charlotte Benjamin</i> <i>charlotte_benjamin@middlesbrough.gov.uk</i>
I021218 All Wards	Corporate Performance Q2 2024/25 <b>The Mayor submitted a report for Executive's</b>	Executive 4 Dec 2024			Public		1) The Mayor <i>Clive Heaphy, Chief Executive</i> <i>clive_heaphy@middlesbrough.gov.uk</i>

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	<p>consideration. The purpose of the report was to advise Executive of corporate performance at the end of Quarter Two 2024/2025, and where appropriate sought approval of any changes, where those were within the authority of the Executive.</p>						
I021411 All Wards	<p>Business Continuity Policy The Business Continuity Policy sets out how the Council will comply with The Civil Contingencies Act 2004 placed a statutory duty on the council as a designated Category 1 responder to ensure that it can; respond to an emergency,</p>	<p>Executive Member - The Mayor 17 Dec 2024</p>			Public		<p>1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i></p>

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	continue to support emergency response partners and continue to provide critical services to the public.						
I021391	Partnership Governance Policy Approve the refreshed policy	Executive Member - The Mayor 17 Dec 2024			Public		1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i>
I021392	Surveillance Policy annual approval sought in line with statutory guidance that the policy should be reviewed annually by elected Members	Executive Member - The Mayor 17 Dec 2024			Public		1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i>
I022308 All Wards	Corporate Performance Q3 2024/25 <b>The Mayor submitted a report for Executive's consideration. The purpose of the report was to advise Executive of corporate</b>	Executive 5 Feb 2025			Public		1) The Mayor <i>Erik Scollay, Director of Adult Social Care</i> <i>erik_scollay@middlesbrough.gov.uk</i>

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	<b>performance at the end of Quarter Three 2024/2025, and where appropriate sought approval of any changes, where those were within the authority of the Executive.</b>						
I022587 All Wards	Out of Hours Registrars Offer To update on a minor change to the policy	Executive Member - The Mayor 25 Mar 2025	Delivering Best Value	KEY	Public		1) The Mayor <i>Ann-Marie Wilson</i> <i>annmarie_wilson@middlesbrough.gov.uk</i>
I022674	Impact Assessment Policy The purpose is to conduct an interim review to propose inclusion of an additional grouping to enable the authority to assess the impact of its decision making on poverty.	Executive Member - The Mayor 2 Apr 2025	A Healthy Place to Live		Public		1) The Mayor <i>Ann-Marie Johnstone</i> <i>Ann-Marie_Johnstone@middlesbrough.gov.uk</i>
I022424 All Wards	Neighbourhoods Model	Executive 30 Apr 2025	Safe and Resilient Communities	KEY	Public		1) The Mayor <i>Geoff Field</i> <i>geoff_field@middlesbrough.gov.uk</i>

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							<i>v.uk</i>
1022586	First Annual Review of the Social Value Charter To provide an update to Executive on the first year of implementation of the charter	Executive 30 Apr 2025	A Healthy Place to Live		Public		1) The Mayor <i>Ann-Marie Johnstone Ann-Marie_Johnstone@middlesbrough.gov.uk</i>
<b>Deputy Mayor and Executive Member - Education and Culture</b>							
1022386 All Wards	Schools' Budget Political Ratification of Authority Pro-Forma Tool submission for school budgets 2025-26	Deputy Mayor and Executive Member for Children's Services 26 Feb 2025		KEY	Public		2) Deputy Mayor and Executive Member for Education and Culture <i>Joe Tynan joe_tynan@middlesbrough.gov.uk</i>
1021086 All Wards	SHiFT Progress Report The purpose of the report was to update Executive on the three-year partnership with SHiFT, a national systems change charity working alongside Children's Services within the	Executive 5 Mar 2025			Public		2) Deputy Mayor and Executive Member for Education and Culture <i>Kay Dargue, Head of Partnerships kay_dargue@middlesbrough.gov.uk</i>

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	Council. SHiFT Middlesbrough had started work across the first of two, 18-month Programmes with children and young people caught up in, or at risk of, cycles of crime and exploitation.						
<b>Executive Member - Adult Social Care and Public Health</b>							
1021151 All Wards	Auto-enrolment of Free School Meals and maximising Pupil Premium Funding Pilot across Middlesbrough The purpose of the report was to seek approval for the Council to undertake the Free School Meal and Pupil Premium initiative on a longer-term basis.	Executive 5 Mar 2025		KEY	Public		Councillor Jan Ryles, Executive Member for Adult Social Care and Public Health <i>Anne Rose</i> <i>anne_rose@middlesbrough.gov.uk</i> , <i>Janette Savage, Head of Resident and Business Support</i> <i>Janette_Savage@middlesbrough.gov.uk</i>
1021995 All	Director of Public Health Annual	Executive 30 Apr 2025			Public		3) Executive Member for Adult Social Care and Public Health

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Wards	Report Directors of Public Health have a statutory requirement to write an annual independent report on the health of their population. The report is to raise awareness and understanding of local health issues, highlight areas of specific concern, and make recommendations for change						<i>Mark Adams, Director of Public Health - South Tees mark_adams@middlesbrough.gov.uk</i>
1022435 All Wards	Homelessness Reduction and Rough Sleeper Prevention Strategy 2024 – 2029 To inform Executive of the updates to previous strategy	Executive 30 Apr 2025	A Healthy Place to Live	KEY	Public		3) Executive Member for Adult Social Care and Public Health <i>Rachel Jenkins rachel_jenkins@middlesbrough.gov.uk</i>
<b>Executive Member - Children's Services</b>							
1022396 All Wards	Residential and Supported Accommodation for	Executive 30 Apr 2025	A Healthy Place to Live	KEY	Public		4) Executive Member for Children's Services <i>Joe Tynan</i>

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	Children in Our Care and Care Leavers Update To update Executive on the residential and supported accommodation for children in our care and care leavers						<i>joe_tynan@middlesbrough.gov.uk</i>
1022397 All Wards	Internal Residential Future Delivery Model To update Executive on the internal residential future delivery model	Executive 30 Apr 2025	A Healthy Place to Live	KEY	Public		4) Executive Member for Children's Services <i>Joe Tynan</i> <i>joe_tynan@middlesbrough.gov.uk</i>
1022398 All Wards	EXEMPT: Hollylodge Future Delivery Model To update Executive on Hollylodge future delivery model	Executive 30 Apr 2025	A Healthy Place to Live	KEY	Fully exempt		4) Executive Member for Children's Services <i>Joe Tynan</i> <i>joe_tynan@middlesbrough.gov.uk</i>
<b>Executive Member - Development</b>							
1019717 All Wards	Corporate Asset Management Plan Decision is required by Executive	Executive 13 Nov 2024		KEY	Public		Councillor Theo Furness, Executive Member for Development <i>David Jamison</i>



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							<i>david_jamison@middlesbrough.gov.uk</i>
I019671 Marton East; Park	Middlesbrough Museums Options Appraisal Options appraisal requested by Executive to inform a decision about the future of the museum service related to required cost savings.	Executive 13 Nov 2024		KEY	Public		Councillor Philippa Storey, Deputy Mayor and Executive Member for Education and Culture <i>Gaye Kirby</i> <i>gaye_kirby@middlesbrough.gov.uk</i>
I019341 Berwick Hills and Pallister; Park End and Beckfield	PART EXEMPT: Southlands Facility Contract Delivery To seek Executive approval to commence the contractor procurement process and delivery of the Southlands Facility.	Executive 13 Nov 2024		KEY	Part exempt <i>Appendix 1(d) contains information in respect of the proposed rent for the lease and the Middlesbrough FC Foundation's proposed funding contribution in respect of proposed works to be paid to the</i>		5) Executive Member for Development <i>Richard Horniman, Director of Regeneration</i> <i>Richard_Horniman@middlesbrough.gov.uk</i>

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					<p><i>Council under the Redacted Heads of Terms at Appendix 1(a). It is considered this information is exempt because it is information relating to the financial or business affairs of the Middlesbrough FC Foundation and the Council under paragraph 3 of Schedule 12 A of the Local Government Act 1972. It is considered this information should not be made public as it could compromise the completion of the lease, ability to set</i></p>		

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					<p><i>funding contributions to works to be carried out and risk completion of the negotiated proposals.</i></p> <p><i>Appendices 2(a) to (f) contains Middlesbrough FC Foundation's Business Case, pricing policy and timetables. It is considered this information is exempt because it is information relating to the financial or business affairs of the Middlesbrough FC Foundation under paragraph 3</i></p>		

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I021275 All Wards	<p>Housing Supply</p> <p>The Executive Member for Development submitted a report for Executive's consideration. The report sought Executive approval to implement a cohesive and co-ordinated approach to providing a housing supply model that addressed the needs of residents at risk. This included those at risk of homelessness, particularly families, single people with complex needs and young care leavers within Middlesbrough. This would also help to reduce the significant financial costs to the Council of providing temporary</p>	Executive 4 Dec 2024		KEY	Public		<p>5) Executive Member for Development  <i>Saiqa Azeem</i>  <i>saiqa_azeem@middlesbrough.gov.uk</i></p>

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	accommodation.						
I022004 All Wards	<p>EXEMPT</p> <p>Restoration of the Old Town Hall - Heritage Lottery Funding</p> <p>Following Executive approval in July 2022 an application was submitted to the National Lottery Heritage Fund (NLHF) to restore and reopen the Old Town Hall (OTH) for commercial use. This report details the outcome of the two stage bid process.</p>	Executive 8 Jan 2025		KEY	<p>Fully exempt</p> <p><i>A funding Agreement will need to be signed and it is likely that a publicity embargo will be placed on the Council in the interim. Furthermore, the full budget of the scheme is detailed in the report which would hinder competitive tender returns from a potential contractor.</i></p> <p><i>Paragraph 3 of Schedule 12 reflects the provision that applies to the information being exempt.</i></p>		<p>Councillor Theo Furness, Executive Member for Development <i>Michael Canavan</i> <i>michael_canavan@middlesbro ugh.gov.uk</i></p>

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I022105 Hemlington	<p>EXEMPT The Disposal of Land at Hemlington Grange South</p> <p><b>The report sought Executive's consideration of the bids received by the Council and to approve the disposal of the site to the preferred bidder to conclude the process and remove the designation of associated land as Public Open Space.</b></p>	<p>Executive Sub-Committee for Property 5 Feb 2025</p>			<p>Fully exempt <i>Part B of the report contains commercially sensitive information in respect of the value offered by the winning bidder for the development of Hemlington Grange South. It is considered this information is exempt because it is information relating to the financial or business affairs of the winning bidder and the Council under paragraph 3 of Schedule 12 A of the Local Government Act 1972. It is considered this information</i></p>		<p>5) Executive Member for Development <i>Saiqa Azeem</i> <i>saiqa_azeem@middlesbrough.gov.uk</i></p>

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					<i>should not be made public as it could compromise the offer.</i>		
1022157 All Wards	Review of the Statement of Community Involvement The purpose of the report was to seek Executive approval for a revised Statement of Community Involvement.	Executive 5 Mar 2025			Public		Councillor Theo Furness, Executive Member for Development <i>Alex Conti</i> <i>Alex.Conti@middlesbrough.gov.uk</i>
1022484 Newport	The Disposal of Land and Assets at Gresham to Middlesbrough Development Corporation To consider the transfer of land and assets owned by the Council at Gresham over to the Middlesbrough Development Corporation to facilitate a significant mixed	Executive Sub-Committee for Property 2 Apr 2025	A Successful and Ambitious Town	KEY	Public		5) Executive Member for Development <i>Richard Horniman, Director of Regeneration</i> <i>Richard_Horniman@middlesbrough.gov.uk</i>

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	use scheme						
<b>Executive Member for Environment and Sustainability</b>							
I021219 All Wards	Highway Infrastructure Delivery Plan update The Executive Member for Environment and Sustainability submitted a report for Executive's consideration the purpose of which was is to update the Highway Infrastructure Delivery Plan which had been aligned with updated traffic modelling, transport policy and government strategy.	Executive 4 Dec 2024		KEY	Public		6) Executive Member for Environment and Sustainability <i>Chris Orr</i> <i>Chris_Orr@middlesbrough.gov.uk</i>
I020971 Central; Newport	Linthorpe Road Cycleway The Executive Member for Environment and Sustainability	Executive 4 Dec 2024		KEY	Public		6) Executive Member for Environment and Sustainability <i>Craig Cowley</i> <i>craig_cowley@middlesbrough.gov.uk</i>



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	<p>submitted a report for Executive's consideration.</p> <p>Removal of the cycle lane was identified as a political priority for the Council. Tees Valley Combined Authority commissioned WSP Engineering Consultants to produce a design that fits political aspirations of returning the corridor back to a pre-cycle lane scheme.</p> <p>Middlesbrough Council had reviewed the design and the commissioned Road Safety Audit.</p>						
I019045 Marton East	Bracken Grange Footpath Connection Approval for the	6) Executive Member for Environment and			Public		6) Executive Member for Environment and Sustainability <i>Craig Cowley</i>

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	proposed scheme to progress to implementation during the 2024/25 financial year.	Sustainability 31 Oct 2024					<i>craig_cowley@middlesbrough.gov.uk</i>
1022499 Acklam	Glendale Road / Tollesby Road Traffic Calming Middlesbrough Council are proposing to introduce a traffic calming scheme, extending to Glendale Road, Tollesby Road and Rievaulx Drive. Survey results showed high levels of speeding and through traffic in the area. This scheme would reduce these levels, improving the safety of the network for motorists, pedestrians and cyclists in the area. The purpose of the report is to detail the results of the	Executive Member Environment and Sustainability 11 Mar 2025	Safe and Resilient Communities		Public		6) Executive Member for Environment and Sustainability <i>Jack Lowery</i> <i>jack_lowery@middlesbrough.gov.uk</i>

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	public consultation exercise carried out for the proposed scheme and to seek Executive Member approval for the scheme to proceed to the implementation stage.						
I022500 Coulby Newham ; Marton West	Gunnergate Lane Traffic Calming Middlesbrough Council are proposing to introduce a traffic calming scheme covering the length of Gunnergate Lane. Survey results showed high levels of speeding (up to 84% travelling above the 20mph speed limit) and through traffic (a third of all traffic) in the area. This scheme would reduce these levels, improving the safety of the network for	Executive Member Environment and Sustainability 11 Mar 2025	Safe and Resilient Communities		Public		6) Executive Member for Environment and Sustainability <i>Jack Lowery</i> <i>jack_lowery@middlesbrough.gov.uk</i>

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	<p>motorists, pedestrians and cyclists in the area. The purpose of the report is to detail the results of the public consultation exercise and traffic regulation order carried out for the proposed scheme and to seek Executive Member approval for the scheme to proceed to the implementation stage.</p>						
1022795 All Wards	<p>Scrutiny Review - Waste Management To inform members of the review undertaken by the Environment Scrutiny Panel into Waste Management and set out the services proposed actions to address the recommendations from the report.</p>	<p>Executive 30 Apr 2025</p>	<p>A Successful and Ambitious Town</p>		<p>Public</p>		<p>6) Executive Member for Environment and Sustainability <i>Marion Walker, Head of Stronger Communities</i> <i>marion_walker@middlesbrough.gov.uk</i></p>

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	Executive to approve these actions is requested						
<b>Executive Member - Finance</b>							
I021302 All Wards	2025/26 Budget and MTFP The Mayor and the Executive Member for Finance submitted a report for Executive's consideration. The report was a key stage in the budget development process for 2025/26 and the Medium-Term Financial Plan (MTFP) for the four-year period to 2028/29. It presented budget and council tax proposals that would achieve a legally balanced budget for 2025/26; a balanced position for 2026/27 with a remaining budget gap in 2027/28 and	Executive 5 Nov 2024		KEY	Public		6) Executive Member for Environment and Sustainability, 7) Executive Member for Finance <i>Louise Antill, Andrew Humble andrew_humble@middlesbrough.gov.uk</i>

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	2028/29.						
I021444 All Wards	Improving Capital Governance, Reporting and Management Arrangements This report outlines new arrangements for managing the Capital Programme. This is a key part of the council's budget processes and will do this via the creation of two new capital boards which will monitor current capital schemes, progress and financing.	Executive 13 Nov 2024			Public		7) Executive Member for Finance <i>Saiqa Azeem</i> <i>saiqa_azeem@middlesbrough.gov.uk</i>
I021309 All Wards	2024/25 Quarter 2 Revenue and Capital Monitoring and Forecast Outturn The Executive Member for Finance submitted a report for Executive's consideration. The purpose of the report discharges	Executive 4 Dec 2024		KEY	Public		7) Executive Member for Finance <i>Andrew Humble</i> <i>andrew_humble@middlesbrough.gov.uk</i>

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	the responsibilities of the Executive to manage and control the revenue budget, capital programme and overall balance sheet position of the Council.						
I021554 All Wards	<p>Empty Properties Strategy - Domestic</p> <p>The Executive Member for Finance and the Executive Member for Development submitted a report for Executive's consideration.</p> <p>According to data extracted from council tax records for 7 October 2024, 2,695 homes were empty in Middlesbrough. Empty homes were monitored and tracked through a corporate dashboard which provided a</p>	Executive 4 Dec 2024		KEY	Public		<p>7) Executive Member for Finance</p> <p><i>Janette Savage, Head of Resident and Business Support</i></p> <p><i>Janette_Savage@middlesbrough.gov.uk</i></p>

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	comprehensive overview of the Council's current position.						
I021200 All Wards	Treasury Management Strategy 2024-25: Mid-Year Review The Executive Member for Finance submitted a report for Executive's consideration. The purpose of the report was to provide an important update to Executive on performance relating to the Council's borrowing, investments, and cash-flow for the 2024/25 financial year to meet the requirements of the CIPFA Treasury Management Code of Practice and the Local Government Act 2003.	Executive 4 Dec 2024			Public		Councillor Nicky Walker, Executive Member for Finance <i>Justin Weston</i> <i>Justin_Weston@middlesbrough.gov.uk</i>
I021303	Calculation of	Executive		KEY	Public		7) Executive Member for



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All Wards	Council Tax Base for 2025/26 The Executive Member for Finance submitted a report for Executive's consideration. The report was part of the process to set the council tax base for the financial year 2025/26 by the statutory deadline of 31 January 2025.	4 Dec 2024					Finance <i>Andrew Humble</i> <i>andrew_humble@middlesbrough.gov.uk</i>
I022166	2024/25 Quarter 3 Revenue and Capital Monitoring and Forecast Outturn <b>The report discharged the responsibilities of the Executive to manage and control the revenue budget, capital programme and overall balance sheet position of the Council.</b>	Executive 5 Feb 2025		KEY	Public		7) Executive Member for Finance <i>Andrew Humble</i> <i>andrew_humble@middlesbrough.gov.uk</i>

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	<p>The Council's Scheme of Delegation gave Executive collective responsibility for corporate strategic performance and financial management, monitoring and control. Standing Orders and Financial Procedures required Executive's approval for major virements between revenue budgets, and in-year changes to the Council's Capital Programme within approved Council resources within the approved policy framework.</p> <p>The report enabled Executive to discharge its</p>						

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	financial management responsibilities by setting out the Council's position at Quarter three.						
I022167 All Wards	2025/26 Budget and MTFP <b>The report proposed a 2025/26 net revenue budget of £143.362m, and a Medium-Term Financial Plan (MTFP) for the period 2025/26 to 2028/29 following the issuing of the Provisional Local Government Finance Settlement (LGFS) and set out the financial planning assumptions applicable to the budget based upon the best information available at the time.</b>	Executive 5 Feb 2025		KEY	Public		7) Executive Member for Finance <i>Andrew Humble</i> <i>andrew_humble@middlesbrough.gov.uk</i>

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I021439 All Wards	Council Tax Reduction scheme 2025/2026 <b>The Executive Member for Finance submitted a report for Executive consideration the purpose of which was for Executive to note the proposed Council Tax Reduction (CTR) scheme for 2025/26.</b>	Executive 5 Feb 2025		KEY	Public		7) Executive Member for Finance <i>Saiqa Azeem</i> <i>saiqa_azeem@middlesbrough.gov.uk</i>
I022165 All Wards	Capital and Treasury Management Strategy 2025/26 – 2028/29 <b>The report outlined the Council's prudential indicators for the financial years 2025/26 – 2028/29 and set the framework and approved the limits within which</b>	Executive 5 Feb 2025		KEY	Public		7) Executive Member for Finance <i>Justin Weston</i> <i>Justin_Weston@middlesbrough.gov.uk</i>

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	<p>the treasury management operations for this period would work. It fulfilled key legislative and guidance requirements as follows:</p> <ul style="list-style-type: none"> <li>The setting of the prudential indicators which set out the expected capital activities and treasury management prudential indicators (included as treasury indicators) in line with the Chartered Institute of Public Finance and Accountancy (CIPFA) Treasury Management</li> </ul>						

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	<p><b>Code of Practice.</b></p> <ul style="list-style-type: none"> <li>• <b>The Treasury Management Strategy statement which set out how the Council's treasury function would support capital decisions taken above, day to day treasury management activities on service delivery and any limitations on these, via the treasury prudential indicators.</b></li> <li>• <b>The approval of the Council's Minimum Revenue Provision</b></li> </ul>						

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	<b>(MRP) Policy, which set out how the Council would pay for historic capital debt for the financial year.</b>						
I019785 All Wards	Customer Strategy To set out and seek approval of the proposed Customer Transformation programme which forms part of the Council's Recover, Reset, Deliver Transformation Portfolio	Executive 5 Feb 2025		KEY	Public		7) Executive Member for Finance <i>Janette Savage, Head of Resident and Business Support</i> <i>Janette_Savage@middlesbrough.gov.uk</i>
I022514 All Wards	Housing Benefit Local Scheme Seek approval for the ongoing full disregard of war pensions as income in the calculation of Housing Benefit entitlement.	Executive Member Finance 21 Feb 2025	Delivering Best Value				7) Executive Member for Finance <i>David nolan</i> <i>david_nolan@middlesbrough.gov.uk</i>
I022117 All	Corporate Crisis Policy	Executive 5 Mar 2025		KEY	Public		7) Executive Member for Finance

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Wards	The purpose of the report was to conduct a review of the Welfare Support Policy for Residents in Financial Crisis as part of the three-year review cycle, and to ensure that the current support provided to residents was keeping pace, reflected any changes in legislation, and included any necessary amendments or alterations.						<i>Martin barker martin_barker@middlesbrough.gov.uk</i>
1021983 All Wards	Tender Pipeline Report The purpose of the report sought Executive approval of the Council's tender pipeline for 2025/26 and to agree delegation of the contract award to the relevant Director who would	Executive 5 Mar 2025		KEY	Public		7) Executive Member for Finance <i>Louise Grabham, Head of Strategic Commissioning + Procurement louise_grabham@middlesbrough.gov.uk</i>



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	update their Executive Member.						
I022317 All Wards	Interim Funding Agreement Policy To agree the formal charging arrangements for residents requiring care but not able to enter into a deferred payment arrangement	Executive 30 Apr 2025	Delivering Best Value		Public		Councillor Nicky Walker, Executive Member for Finance <i>Martin barker</i> <i>martin_barker@middlesbrough.gov.uk</i>
I022741 All Wards	Middlesbrough Priorities Fund This report provides Executive with details of the governance arrangements for the use of the £4.367m Middlesbrough Priorities Fund. The report sets out how the Council proposes to allocate the Middlesbrough Priorities Fund, and also sets out in Appendix 1 the initial list of initiatives proposed	Executive 30 Apr 2025	Delivering Best Value	KEY	Public		7) Executive Member for Finance <i>Andrew Humble</i> <i>andrew_humble@middlesbrough.gov.uk</i>

Ref No. / Ward	Subject / Decision	Decision Maker and Decision Due Date	Council Strategy	Key / PFP	Likely Exemption	Background documents	Member / Officer Contact
	by the Mayor, and the process for identification and approval of future initiatives.						
<b>Executive Member - Neighbourhoods</b>							
I021795 All Wards	Community Recovery Fund To examine the background and impact of the social unrest and identify projects that can build on social cohesion	Executive 8 Jan 2025		KEY	Public		8) Executive Member for Neighbourhoods <i>Marion Walker, Head of Stronger Communities</i> <i>marion_walker@middlesbrough.gov.uk</i>